

### November 7, 2019



Moving forward

## **Purpose of Reconciliation Tables**



Our financial presentations, earnings conference calls, and other investor and analyst communications may include references to non-GAAP ("adjusted") financial measures. Unless otherwise stated, these measures are based on our continuing operations and are identified by the word "adjusted" or "non-GAAP" preceding the measure. We believe these non-GAAP measures provide useful information to evaluate the performance of our business by providing a more complete understanding of the factors and trends that affect our financial performance. The purpose of this document is to provide reconciliations between the historical non-GAAP financial measures that we have disclosed and the most directly comparable measure calculated and presented in accordance with GAAP.

Our non-GAAP financial measures should be considered within the context of our complete audited and unaudited financial results for the given period, which are available on our website. The non-GAAP financial measures supplement our GAAP disclosures and are not meant to be considered in isolation or as a substitute for the most directly comparable measures prepared in accordance with GAAP. These measures may not be comparable to similarly titled measures used by other companies.





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### Adjusted EBITDA Trend, FY18-FY19

| \$ Millions                                                                        | <u>Q118</u>                | <u>Q218</u>              | <u>Q318</u>              | <u>Q418</u>            | <u>FY18</u>               | <u>Q119</u>        | <u>Q219</u>              | <u>Q319</u>         | <u>Q419</u>       | <u>FY19</u>        |
|------------------------------------------------------------------------------------|----------------------------|--------------------------|--------------------------|------------------------|---------------------------|--------------------|--------------------------|---------------------|-------------------|--------------------|
| Sales                                                                              | 2,216.6                    | 2,155.7                  | 2,259.0                  | 2,298.9                | 8,930.2                   | 2,224.0            | 2,187.7                  | 2,224.0             | 2,283.2           | 8,918.9            |
| GAAP Net Income Margin                                                             |                            |                          |                          |                        |                           |                    |                          |                     |                   |                    |
| GAAP Net Income                                                                    | 161.7                      | 423.6                    | 487.9                    | 459.7                  | 1,532.9                   | 357.0              | 433.5                    | 500.2               | 518.7             | 1,809.4            |
| GAAP Net income Margin                                                             | 7.3%                       | 19.7%                    | 21.6%                    | 20.0%                  | 17.2%                     | 16.0%              | 19.8%                    | 22.5%               | 22.7%             | 20.3%              |
| Adjusted EBITDA Margin                                                             |                            |                          |                          |                        |                           |                    |                          |                     |                   |                    |
| GAAP Net Income                                                                    | 161.7                      | 423.6                    | 487.9                    | 459.7                  | 1,532.9                   | 357.0              | 433.5                    | 500.2               | 518.7             | 1,809.4            |
| Less: Income from Discontinued Operations                                          | (1.0)                      | 0.0                      | 43.2                     | 0.0                    | 42.2                      | 0.0                | 0.0                      | 0.0                 | 0.0               | 0.0                |
| Add: Interest expense                                                              | 29.8                       | 30.4                     | 34.9                     | 35.4                   | 130.5                     | 37.3               | 35.4                     | 34.2                | 30.1              | 137.0              |
| Less: Other non-operating income (expense), net                                    | 9.8                        | 11.1                     | 12.8                     | (28.6)                 | 5.1                       | 18.5               | 13.7                     | 17.6                | 16.9              | 66.7               |
| Add: Income tax provision (benefit)                                                | 291.8                      | 56.2                     | 107.1                    | 69.2                   | 524.3                     | 132.1              | 107.5                    | 109.3               | 131.2             | 480.1              |
| Add: Depreciation and amortization                                                 | 227.9                      | 240.0                    | 245.6                    | 257.2                  | 970.7                     | 258.0              | 262.1                    | 269.1               | 293.6             | 1,082.8            |
| Add: Non-GAAP pre-tax adjustments (1)                                              | <u>32.5</u>                | <u>0.0</u>               | <u>0.0</u>               | <u>(28.1)</u>          | <u>4.4</u>                | <u>29.0</u>        | <u>0.0</u>               | <u>(3.6)</u>        | <u>0.0</u>        | <u>25.4</u>        |
| Adjusted EBITDA                                                                    | 734.9                      | 739.1                    | 819.5                    | 822.0                  | 3,115.5                   | 794.9              | 824.8                    | 891.6               | 956.7             | 3,468.0            |
| Adjusted EBITDA Margin                                                             | 33.2%                      | 34.3%                    | 36.3%                    | 35.8%                  | 34.9%                     | 35.7%              | 37.7%                    | <b>40.</b> 1%       | 41.9%             | 38.9%              |
| (1) Non-GAAP Pre-Tax Adjustments                                                   |                            |                          |                          |                        |                           |                    |                          |                     |                   |                    |
|                                                                                    | <u>Q118</u>                | <u>Q218</u>              | <u>Q318</u>              | <u>Q418</u>            | <u>FY18</u>               | <u>Q119</u>        | <u>Q219</u>              | <u>Q319</u>         | <u>Q419</u>       | <u>FY19</u>        |
| Change in inventory valuation method                                               | 0.0                        | 0.0                      | 0.0                      | (24.1)                 | (24.1)                    | 0.0                | 0.0                      | 0.0                 | 0.0               | 0.0                |
| Facility closure                                                                   | 0.0                        | 0.0                      | 0.0                      | 0.0                    | 0.0                       | 29.0               | 0.0                      | 0.0                 | 0.0               | 29.0               |
| Cost reduction and asset actions                                                   | 0.0                        | 0.0                      | 0.0                      | 0.0                    | 0.0                       | 0.0                | 0.0                      | 25.5                | 0.0               | 25.5               |
| Gain on exchange of equity affiliate investments                                   | 0.0<br>22 5                | 0.0                      | 0.0                      | 0.0                    | 0.0                       | 0.0                | 0.0                      | (29.1)              | 0.0               | (29.1)             |
| Tax reform repatriation – equity method investment<br>Non-GAAP pre-tax adjustments | <u>32.5</u><br><u>32.5</u> | <u>0.0</u><br><u>0.0</u> | <u>0.0</u><br><u>0.0</u> | <u>(4.0)</u><br>(28.1) | <u>28.5</u><br><u>4.4</u> | <u>0.0</u><br>29.0 | <u>0.0</u><br><u>0.0</u> | <u>0.0</u><br>(3.6) | <u>0.0</u><br>0.0 | <u>0.0</u><br>25.4 |

Fiscal year 2018 is presented on a continuing operations basis, as previously reported.



### Adjusted EBITDA Quarterly Trend



| \$ Millions                                                   | <u>Q214</u> | <u>Q314</u> | <u>Q414</u>  | <u>Q115</u>    | <u>Q215</u> | <u>Q315</u> | <u>Q415</u> | <u>Q116</u> | <u>Q216</u> | <u>Q316</u> | <u>Q416</u>  | <u>Q117</u>  | <u>Q217</u> | <u>Q317</u>  | <u>Q417</u>  |
|---------------------------------------------------------------|-------------|-------------|--------------|----------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|--------------|-------------|--------------|--------------|
| Sales                                                         | 2,581.9     | 2,634.6     | 2,677.0      | 2,041.0        | 1,885.3     | 1,934.4     | 1,963.6     | 1,866.3     | 1,777.4     | 1,914.5     | 1,945.5      | 1,882.5      | 1,980.1     | 2,121.9      | 2,203.1      |
| GAAP Net Income Margin                                        |             |             |              |                |             |             |             |             |             |             |              |              |             |              |              |
| GAAP Net Income                                               | 291.6       | 323.4       | 79.1         | 337.5          | 296.9       | 333.2       | 350.0       | 372.0       | (465.5)     | 354.1       | 400.9        | 306.4        | 2,135.7     | 104.1        | 475.0        |
| GAAP Net income Margin                                        | 11.3%       | 12.3%       | 3.0%         | 16.5%          | 15.7%       | 17.2%       | 17.8%       | 19.9%       | -26.2%      | 18.5%       | 20.6%        | 16.3%        | 107.9%      | 4.9%         | 21.6%        |
| Adjusted EBITDA Margin                                        |             |             |              |                |             |             |             |             |             |             |              |              |             |              |              |
| GAAP Net Income                                               | 291.6       | 323.4       | 79.1         | 337.5          | 296.9       | 333.2       | 350.0       | 372.0       | (465.5)     | 354.1       | 400.9        | 306.4        | 2,135.7     | 104.1        | 475.0        |
| Less: Income from Discontinued Operations                     | (2.1)       | (2.0)       | (0.1)        | 76.7           | 103.4       | 99.4        | 72.2        | 84.8        | (750.2)     | 98.4        | 106.5        | 48.2         | 1,825.6     | (2.3)        | (5.5)        |
| Add: Interest expense                                         | 31.5        | 31.3        | 29.0         | 28.8           | 23.2        | 28.1        | 22.7        | 22.2        | 25.7        | 35.1        | 32.2         | 29.5         | 30.5        | 29.8         | 30.8         |
| Less: Other non-operating income (expense), net               | 0.0         | 0.0         | 0.0          | 0.0            | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         | 0.0          | (0.2)        | 5.3         | 3.7          | 7.8          |
| Add: Income tax provision (benefit)                           | 93.0        | 103.0       | 78.1         | 76.8           | 63.0        | 74.7        | 85.7        | 96.4        | 93.5        | 145.9       | 96.8         | 78.4         | 94.5        | 89.3         | (1.3)        |
| Add: Depreciation and amortization                            | 229.1       | 239.0       | 254.6        | 215.3          | 213.9       | 214.2       | 215.1       | 214.7       | 213.9       | 213.5       | 212.5        | 206.1        | 211.8       | 216.9        | 231.0        |
| Add: Non-GAAP pre-tax adjustments (1)                         | <u>0.0</u>  | <u>0.0</u>  | <u>328.3</u> | <u>6.4</u>     | <u>64.8</u> | <u>51.0</u> | <u>49.8</u> | <u>12.0</u> | <u>20.1</u> | <u>23.7</u> | <u>41.3</u>  | <u>82.5</u>  | <u>10.3</u> | <u>284.3</u> | <u>36.2</u>  |
| Adjusted EBITDA                                               | 647.3       | 698.7       | 769.2        | 588.1          | 558.4       | 601.8       | 651.1       | 632.5       | 637.9       | 673.9       | 677.2        | 654.9        | 651.9       | 723.0        | 769.4        |
| Adjusted EBITDA Margin                                        | 25.1%       | 26.5%       | 28.7%        | 28.8%          | 29.6%       | 31.1%       | 33.2%       | 33.9%       | 35.9%       | 35.2%       | 34.8%        | 34.8%        | 32.9%       | 34.1%        | 34.9%        |
| (1) Non-GAAP Pre-Tax Adjustments                              |             |             |              |                |             |             |             |             |             |             |              |              |             |              |              |
|                                                               | <u>Q214</u> | <u>Q314</u> | <u>Q414</u>  | <u>Q115</u>    | <u>Q215</u> | <u>Q315</u> | <u>Q415</u> | <u>Q116</u> | <u>Q216</u> | <u>Q316</u> | <u>Q416</u>  | <u>Q117</u>  | <u>Q217</u> | <u>Q317</u>  | <u>Q417</u>  |
| Business separation costs<br>Cost reduction and asset actions | 0.0<br>0.0  | 0.0<br>0.0  | 0.0<br>12.7  | 0.0<br>24.3    | 0.0<br>52.9 | 0.0<br>49.6 | 7.5<br>53.3 | 12.0<br>0.0 | 7.4<br>10.7 | 9.5<br>13.2 | 21.7<br>10.6 | 32.5<br>50.0 | 0.0<br>10.3 | 0.0<br>42.7  | 0.0<br>48.4  |
| Gain on previously held equity interest                       | 0.0         | 0.0         | 0.0          | 24.3<br>(17.9) | 0.0         | 49.0        | 0.0         | 0.0         | 0.0         | 0.0         | 0.0          | 0.0          | 0.0         | 42.7         | 40.4         |
| Goodwill and intangible asset impairment charge               | 0.0         | 0.0         | 310.1        | 0.0            | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         | 0.0          | 0.0          | 0.0         | 162.1        | 0.0          |
| Gain on land sales                                            | 0.0         | 0.0         | 0.0          | 0.0            | 0.0         | 0.0         | (33.6)      | 0.0         | 0.0         | 0.0         | 0.0          | 0.0          | 0.0         | 0.0          | (12.2)       |
| Loss on extinguishment of debt                                | 0.0         | 0.0         | 0.0          | 0.0            | 0.0         | 0.0         | 16.6        | 0.0         | 0.0         | 0.0         | 6.9          | 0.0          | 0.0         | 0.0          | <b>`</b> 0.0 |
| Equity method investment impairment charge                    | 0.0         | 0.0         | 0.0          | 0.0            | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         | 0.0          | 0.0          | 0.0         | 79.5         | 0.0          |
| Pension settlement loss                                       | <u>0.0</u>  | <u>0.0</u>  | <u>5.5</u>   | <u>0.0</u>     | <u>11.9</u> | <u>1.4</u>  | <u>6.0</u>  | <u>0.0</u>  | <u>2.0</u>  | <u>1.0</u>  | <u>2.1</u>   | <u>0.0</u>   | <u>0.0</u>  | <u>0.0</u>   | <u>0.0</u>   |
| Non-GAAP pre-tax adjustments                                  | <u>0.0</u>  | <u>0.0</u>  | <u>328.3</u> | <u>6.4</u>     | <u>64.8</u> | <u>51.0</u> | <u>49.8</u> | <u>12.0</u> | <u>20.1</u> | <u>23.7</u> | <u>41.3</u>  | <u>82.5</u>  | <u>10.3</u> | <u>284.3</u> | <u>36.2</u>  |

Fiscal year 2017 is presented on a continuing operations basis, as previously reporting in our 2018 Form 10-K which reflected adoption of guidance on presentation of net periodic pension cost and postretirement benefit costs.

Fiscal years 2016 and 2015 are presented on a continuing operations basis, as previously reported in the Current Report on Form 8-K dated 5 June 2017. This Report updated the presentation of certain financial information and related disclosures contained in the 2016 Form 10-K.

Fiscal year 2014 is presented as previously reported in our 2016 Form 10-K, including the results of the former Materials Technologies segment.



### GAAP to Non-GAAP Measures

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(\$ Millions, except per share data)

|                                      |             | GAAP N      | leasure       |               | Non-GAA     | P Adjusts.  | Non-GAAP Measure |             |               |               |  |  |
|--------------------------------------|-------------|-------------|---------------|---------------|-------------|-------------|------------------|-------------|---------------|---------------|--|--|
|                                      |             |             | \$            | %             |             |             |                  |             | \$            | %             |  |  |
| <u>Q419 vs. Q418 - Total Company</u> | <u>Q419</u> | <u>Q418</u> | <u>Change</u> | <u>Change</u> | <u>Q419</u> | <u>Q418</u> | <u>Q419</u>      | <u>Q418</u> | <u>Change</u> | <u>Change</u> |  |  |
| Sales                                | 2,283.2     | 2,298.9     | (15.7)        | (1%)          |             |             | 2,283.2          | 2,298.9     | (15.7)        | (1%)          |  |  |
| Operating Income                     | 603.2       | 533.7       | 69.5          | 13%           | -           | (24.1)      | 603.2            | 509.6       | 93.6          | 18%           |  |  |
| Operating Margin                     | 26.4%       | 23.2%       |               | 320bp         |             |             | 26.4%            | 22.2%       |               | 420bp         |  |  |
| Income from Cont. Ops. (1)           | 503.2       | 452.9       | 50.3          | 11%           | -           | (11.1)      | 503.2            | 441.8       | 61.4          | 14%           |  |  |
| Diluted EPS - Cont. Ops. (1)         | \$2.27      | \$2.05      | \$0.22        | 11%           | -           | (0.05)      | \$2.27           | \$2.00      | \$0.27        | 14%           |  |  |
|                                      |             |             |               |               |             |             |                  |             |               |               |  |  |
| <u>Q419 vs. Q319 - Total Company</u> | <u>Q419</u> | <u>Q319</u> | <u>Change</u> | <u>Change</u> | <u>Q419</u> | <u>Q319</u> | <u>Q419</u>      | <u>Q319</u> | <u>Change</u> | <u>Change</u> |  |  |
| Sales                                | 2,283.2     | 2,224.0     | 59.2          | 3%            |             |             | 2,283.2          | 2,224.0     | 59.2          | 3%            |  |  |
| Operating Income                     | 603.2       | 569.7       | 33.5          | 6%            | -           | (3.6)       | 603.2            | 566.1       | 37.1          | 7%            |  |  |
| Operating Margin                     | 26.4%       | 25.6%       |               | 80bp          |             |             | 26.4%            | 25.5%       |               | 90bp          |  |  |
| Income from Cont. Ops. (1)           | 503.2       | 488.0       | 15.2          | 3%            | -           | (7.1)       | 503.2            | 480.9       | 22.3          | 5%            |  |  |
| Diluted EPS - Cont. Ops. (1)         | \$2.27      | \$2.20      | \$0.07        | 3%            | -           | (0.03)      | \$2.27           | \$2.17      | \$0.10        | 5%            |  |  |
|                                      |             |             |               |               |             |             |                  |             |               |               |  |  |
| FY19 vs. FY18 - Total Company        | <u>FY19</u> | <u>FY18</u> | <u>Change</u> | <u>Change</u> | <u>FY19</u> | <u>FY18</u> | <u>FY19</u>      | <u>FY18</u> | <u>Change</u> | <u>Change</u> |  |  |
| Sales                                | 8,918.9     | 8,930.2     | (11.3)        | (0%)          |             |             | 8,918.9          | 8,930.2     | (11.3)        | (0%)          |  |  |
| Operating Income                     | 2,144.4     | 1,965.6     | 178.8         | 9%            | 25.4        | (24.1)      | 2,169.8          | 1,941.5     | 228.3         | 12%           |  |  |
| Operating Margin                     | 24.0%       | 22.0%       |               | 200bp         |             |             | 24.3%            | 21.7%       |               | 260bp         |  |  |
| Income from Cont. Ops. (1)           | 1,760.0     | 1,455.6     | 304.4         | 21%           | 59.4        | 189.1       | 1,819.4          | 1,644.7     | 174.7         | 11%           |  |  |
| Diluted EPS - Cont. Ops. (1)         | \$7.94      | \$6.59      | \$1.35        | 20%           | 0.27        | 0.86        | \$8.21           | \$7.45      | \$0.76        | 10%           |  |  |

(1) Attributable to Air Products



### ROCE

| \$ Millions<br>ROCE using GAAP Metrics                   | <u>Q117</u>    | <u>Q217</u>  | <u>Q317</u>  | <u>Q417</u>   | <u>Q118</u>     | <u>Q218</u>     | <u>Q318</u>     | <u>Q418</u>     | <u>Q119</u>     | Movin<br>Q219   | g forwar<br>Q319 | d<br><u>Q419</u>       |
|----------------------------------------------------------|----------------|--------------|--------------|---------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------------|
| Numerator                                                |                |              |              |               |                 |                 |                 |                 |                 |                 |                  |                        |
| Net Income                                               |                | 2,135.7      | 104.1        | 475.0         | 161.7           | 423.6           | 487.9           | 459.7           | 357.0           | 433.5           | 500.2            | 518.7                  |
| Denominator                                              |                |              |              |               |                 |                 |                 |                 |                 |                 |                  |                        |
| Total Liabilities and Equity                             | 15,956.2       | 17,871.5     | 17,853.8     | 18,467.2      | 18,208.8        | 18,511.1        | 19,206.0        | 19,178.3        | 19,142.0        | 19,244.5        | 19,531.9         | 18,942.8               |
| Calculation                                              |                |              |              |               |                 |                 |                 |                 |                 |                 |                  |                        |
| Net Income - 4 qtr trailing                              |                |              |              |               | 2,876.5         | 1,164.4         | 1,548.2         | 1,532.9         | 1,728.2         | 1,738.1         | 1,750.4          | 1,809.4                |
| Total Liabilities and Equity - 5 qtr average             |                |              |              |               | 17,671.5        | 18,182.5        | 18,449.4        | 18,714.3        | 18,849.2        | 19,056.4        | 19,260.5         | 19,207.9               |
| ROCE using GAAP Metrics                                  |                |              |              |               | 16.3%           | 6.4%            | 8.4%            | 8.2%            | 9.2%            | 9.1%            | 9.1%             | 9.4%                   |
| ROCE using Non-GAAP Metrics                              |                |              |              |               |                 |                 |                 |                 |                 |                 |                  |                        |
| Numerator                                                |                |              |              |               |                 |                 |                 |                 |                 |                 |                  |                        |
| Net Income                                               |                | 2,135.7      | 104.1        | 475.0         | 161.7           | 423.6           | 487.9           | 459.7           | 357.0           | 433.5           | 500.2            | 518.7                  |
| Income from Discontinued Operations                      |                | (1,825.6)    | 2.3          | 5.5           | 1.0             | 0.0             | (43.2)          | 0.0             | 0.0             | 0.0             | 0.0              | 0.0                    |
| GAAP Interest expense                                    |                | 30.5         | 29.8         | 30.8          | 29.8            | 30.4            | 34.9            | 35.4            | 37.3            | 35.4            | 34.2             | 30.1                   |
| Change in inventory valuation method                     |                | -            | -            | -             | -               | -               | -               | (24.1)          | -               | -               | -                | -                      |
| acility closure                                          |                | -            | -            | -             | -               | -               | -               | -               | 29.0            | -               | -                | -                      |
| Cost reduction and asset actions                         |                | 10.3         | 42.2         | 48.4          | -               | -               | -               | -               | -               | -               | 25.5             | -                      |
| Goodwill and intangible asset impairment charge          |                | -            | 158.7        | -             | -               | -               | -               | -               | -               | -               | -                | -                      |
| Gain on exchange of equity affiliate investments         |                | -            | -            | -             | -               | -               | -               | -               | -               | -               | (29.1)           | -                      |
| Gain on land sales                                       |                | -            | -            | (12.2)        | -               | -               | _               | -               | -               | -               | -                | _                      |
| Equity method investment impairment charge               |                | _            | 79.5         | -             | _               | -               | _               | -               | _               | _               | _                | -                      |
| Pension settlement loss                                  |                | 4.1          | 5.5          | 0.9           | -               | -               | _               | 43.7            | -               | 5.0             | -                | -                      |
| Tax (benefit) costs associated with business separation  |                | -            | (8.2)        | -             | -               | -               | _               | -               | -               | -               | -                | _                      |
| Tax reform repatriation                                  |                | _            | -            | _             | 453.0           | -               | _               | 24.1            | (15.6)          | _               | 3.2              | _                      |
| ax reform adjustment related to deemed foreign dividends |                | _            | -            | -             |                 | -               | _               | (56.2)          | 56.2            | _               | -                | _                      |
| Fax reform rate change and other                         |                | _            | -            | _             | (214.0)         | -               | _               | 2.2             | - 50.2          | _               | _                | _                      |
| Fax restructuring                                        |                | _            | _            | _             | -               | (38.8)          | _               | 3.1             | -               | _               | _                | _                      |
| ax election benefit                                      |                |              |              | (111.4)       | _               | (56.6)          | _               | 5.1             | _               | _               | _                | _                      |
| Tax other                                                |                | (11.7)       | (32.5)       | (111.4)       | (19.1)          | (3.6)           | (6.8)           | (8.5)           | (17.0)          | (8.2)           | (12.8)           | (6.1)                  |
|                                                          |                | 343.3        | 381.4        | 423.9         | 412.4           | 411.6           | <u>472.8</u>    | 479.4           | 446.9           | 465.7           | <u> </u>         | <u>(0.1</u> )<br>542.7 |
| Return after-tax (Non-GAAP)                              |                | 343.3        | 381.4        | 423.9         | 412.4           | 411.0           | 472.8           | 479.4           | 440.9           | 405.7           | 521.2            | 542.7                  |
| Denominator                                              | 45.056.0       | 47.074 5     | 47.052.0     | 40 467 2      | 40.000.0        | 40 544 4        | 40.000.0        | 40 470 0        | 40 4 42 0       | 40 244 5        | 40 524 0         | 10.012.0               |
| Total Liabilities and Equity                             | 15,956.2       | 17,871.5     | 17,853.8     | 18,467.2      | 18,208.8        | 18,511.1        | 19,206.0        | 19,178.3        | 19,142.0        | 19,244.5        | 19,531.9         | 18,942.8               |
| Less: Payables and accrued liabilities                   | (1,677.5)      | (1,490.6)    | (1,534.3)    | (1,814.3)     | (1,609.5)       | (1,551.6)       | (1,968.4)       | (1,817.8)       | (1,738.3)       | (1,513.7)       | (1,543.2)        | (1,635.7)              |
| Less: Accrued income taxes                               | (133.7)        | (544.8)      | (323.0)      | (98.6)        | (110.1)         | (76.6)          | (46.0)          | (59.6)          | (111.9)         | (70.7)          | (65.6)           | (86.6)                 |
| Less: Other noncurrent liabilities                       | (1,797.3)      | (1,897.9)    | (1,910.0)    | (1,611.9)     | (1,921.9)       | (1,923.5)       | (1,831.8)       | (1,536.9)       | (1,551.6)       | (1,560.5)       | (1,553.6)        | (1,712.4)              |
| Less: Deferred income taxes                              | (679.0)        | (650.7)      | (634.1)      | (778.4)       | (719.2)         | (699.7)         | (678.6)         | (775.1)         | (768.9)         | (805.4)         | (823.2)          | (793.8)                |
| Less: Current liabilities of discontinued operations     | (89.2)         | (24.1)       | (16.5)       | (15.7)        | (13.6)          | 0.0             | 0.0             | 0.0             | 0.0             | 0.0             | 0.0              | 0.0                    |
| Less: Assets of discontinued operations                  | <u>(860.2)</u> | <u>(9.8)</u> | <u>(9.8)</u> | <u>(10.2)</u> | <u>(10.2)</u>   | <u>0.0</u>      | <u>0.0</u>      | <u>0.0</u>      | <u>0.0</u>      | <u>0.0</u>      | <u>0.0</u>       | <u>0.0</u>             |
| Capital Employed (Non-GAAP)                              | 10,719.3       | 13,253.6     | 13,426.1     | 14,138.1      | 13,824.3        | 14,259.7        | 14,681.2        | 14,988.9        | 14,971.3        | 15,294.2        | 15,546.3         | 14,714.3               |
| Calculation                                              |                |              |              |               |                 |                 |                 |                 |                 |                 |                  |                        |
| Return after-tax (Non-GAAP) - 4 qtr trailing             |                |              |              |               | 1,561.0         | 1,629.3         | 1,720.7         | 1,776.2         | 1,810.7         | 1,864.8         | 1,913.2          | 1,976.5                |
| Five-quarter average capital employed (Non-GAAP)         | _              |              |              |               | <u>13,072.3</u> | <u>13,780.4</u> | <u>14,065.9</u> | <u>14,378.4</u> | <u>14,545.1</u> | <u>14,839.1</u> | <u>15,096.4</u>  | <u>15,103.0</u>        |
| ROCE (Non-GAAP)                                          |                |              |              |               | 11.9%           | 11.8%           | 12.2%           | 12.4%           | 12.4%           | 12.6%           | 12.7%            | 13.1%                  |
| 7<br>7                                                   |                |              |              |               |                 |                 |                 |                 |                 | PRO             | AIR<br>DUCTS     |                        |



# **Non-GAAP Historical Impacts**



\$ Millions, except per share data

|                                              |               | Q118             |                      |               | Q218             |                      |               | Q318             |                      |               | Q418             |                      |                 | FY18             |                        |
|----------------------------------------------|---------------|------------------|----------------------|---------------|------------------|----------------------|---------------|------------------|----------------------|---------------|------------------|----------------------|-----------------|------------------|------------------------|
|                                              | GAAP          | <u>Items (1)</u> | Non-GAAP             | <u>GAAP</u>     | <u>Items (1)</u> | Non-GAAP               |
| Operating Income                             | 460.7         | 0.0              | 460.7                | 455.4         | 0.0              | 455.4                | 515.8         | 0.0              | 515.8                | 533.7         | (24.1)           | 509.6                | 1,965.6         | (24.1)           | 1,941.5                |
| Equity Affil. Income                         | 13.8          | 32.5             | 46.3                 | 43.7          | 0.0              | 43.7                 | 58.1          | 0.0              | 58.1                 | 59.2          | (4.0)            | 55.2                 | 174.8           | 28.5             | 203.3                  |
| Interest Expense                             | 29.8          | 0.0              | 29.8                 | 30.4          | 0.0              | 30.4                 | 34.9          | 0.0              | 34.9                 | 35.4          | 0.0              | 35.4                 | 130.5           | 0.0              | 130.5                  |
| Non-Op Inc/(Exp)                             | <u>9.8</u>    | <u>0.0</u>       | <u>9.8</u>           | <u>11.1</u>   | <u>0.0</u>       | <u>11.1</u>          | <u>12.8</u>   | <u>0.0</u>       | <u>12.8</u>          | <u>(28.6)</u> | <u>43.7</u>      | <u>15.1</u>          | <u>5.1</u>      | <u>43.7</u>      | <u>48.8</u>            |
| Income from cont. ops before taxes           | 454.5         | 32.5             | 487.0                | 479.8         | 0.0              | 479.8                | 551.8         | 0.0              | 551.8                | 528.9         | 15.6             | 544.5                | 2,015.0         | 48.1             | 2,063.1                |
| Taxes                                        | 291.8         | (206.5)          | 85.3                 | 56.2          | 38.8             | 95.0                 | 107.1         | 0.0              | 107.1                | 69.2          | 26.7             | 95.9                 | 524.3           | (141.0)          | 383.3                  |
| Net Income                                   | 161.7         | 239.0            | 400.7                | 423.6         | (38.8)           | 384.8                | 487.9         | 0.0              | 487.9                | 459.7         | (11.1)           | 448.6                | 1,532.9         | 189.1            | 1,722.0                |
| Income from discontinued operations          | (1.0)         | 0.0              | (1.0)                | 0.0           | 0.0              | 0.0                  | 43.2          | 0.0              | 43.2                 | 0.0           | 0.0              | 0.0                  | 42.2            | 0.0              | 42.2                   |
| NCI                                          | <u>7.1</u>    | <u>0.0</u>       | <u>7.1</u>           | <u>7.2</u>    | <u>0.0</u>       | <u>7.2</u>           | <u>14.0</u>   | <u>0.0</u>       | <u>14.0</u>          | <u>6.8</u>    | <u>0.0</u>       | <u>6.8</u>           | <u>35.1</u>     | <u>0.0</u>       | <u>35.1</u>            |
| Net Inc. Cont. Ops                           | 155.6         | 239.0            | 394.6                | 416.4         | (38.8)           | 377.6                | 430.7         | 0.0              | 430.7                | 452.9         | (11.1)           | 441.8                | 1,455.6         | 189.1            | 1,644.7                |
| Diluted EPS – Cont Ops                       | 0.70          | 1.09             | 1.79                 | 1.89          | (0.18)           | 1.71                 | 1.95          | 0.00             | 1.95                 | 2.05          | (0.05)           | 2.00                 | 6.59            | 0.86             | 7.45                   |
|                                              |               | Q119             |                      |               | Q219             |                      |               | Q319             |                      |               | Q419             |                      |                 | FY19             |                        |
|                                              | GAAP          | Items (1)        | Non-GAAP             | GAAP            | Items (1)        | Non-GAAP               |
| Operating Income                             | 455.0         | 29.0             | 484.0                | 516.5         | 0.0              | 516.5                | 569.7         | (3.6)            |                      | 603.2         | 0.0              | 603.2                | 2,144.4         | 25.4             | 2,169.8                |
| Equity Affil. Income                         | 52.9          | 0.0              | 52.9                 | 46.2          | 0.0              | 46.2                 | 56.4          | 0.0              | 56.4                 | 59.9          | 0.0              | 59.9                 | 215.4           | 0.0              | 215.4                  |
| Interest Expense                             | 37.3          | 0.0              | 37.3                 | 35.4          | 0.0              | 35.4                 | 34.2          | 0.0              | 34.2                 | 30.1          | 0.0              | 30.1                 | 137.0           | 0.0              | 137.0                  |
| Non-Op Inc/(Exp)                             | <u>18.5</u>   | <u>0.0</u>       | <u>18.5</u>          | <u>13.7</u>   | <u>5.0</u>       | <u>18.7</u>          | <u>17.6</u>   | <u>0.0</u>       | <u>17.6</u>          | <u>16.9</u>   | <u>0.0</u>       | <u>16.9</u>          | <u>66.7</u>     | <u>5.0</u>       | <u>71.7</u>            |
| Income from cont. ops before taxes           | 489.1         | 29.0             | 518.1                | 541.0         | 5.0              | 546.0                | 609.5         | (3.6)            | 605.9                | 649.9         | 0.0              | 649.9                | 2,289.5         | 30.4             | 2,319.9                |
| Taxes                                        | 132.1         | (33.7)           | 98.4                 | 107.5         | 1.2              | 108.7                | 109.3         | 3.5              | 112.8                | 131.2         | 0.0              | 131.2                | 480.1           | (29.0)           | 451.1                  |
| Net Income                                   | 357.0         | 62.7             | 419.7                | 433.5         | 3.8              | 437.3                | 500.2         | (7.1)            | 493.1                | 518.7         | 0.0              | 518.7                | 1,809.4         | 59.4             | 1,868.8                |
| Income from discontinued operations          | 0.0           | 0.0              | 0.0                  | 0.0           | 0.0              | 0.0                  | 0.0           | 0.0              | 0.0                  | 0.0           | 0.0              | 0.0                  | 0.0             | 0.0              | 0.0                    |
| NCI                                          | <u>9.5</u>    | <u>0.0</u>       | <u>9.5</u>           | <u>12.2</u>   | <u>0.0</u>       | <u>12.2</u>          | <u>12.2</u>   | <u>0.0</u>       | <u>12.2</u>          | <u>15.5</u>   | <u>0.0</u>       | <u>15.5</u>          | <u>49.4</u>     | <u>0.0</u>       | <u>49.4</u>            |
| Net Inc. Cont. Ops<br>Diluted EPS – Cont Ops | 347.5<br>1.57 | 62.7<br>0.29     | 410.2<br><b>1.86</b> | 421.3<br>1.90 | 3.8<br>0.02      | 425.1<br><b>1.92</b> | 488.0<br>2.20 | (7.1)<br>(0.03)  | 480.9<br><b>2.17</b> | 503.2<br>2.27 | 0.0<br>0.00      | 503.2<br><b>2.27</b> | 1,760.0<br>7.94 | 59.4             | 1,819.4<br><b>8.21</b> |

(1) For non-GAAP item details refer to slide 4 adjusted EBITDA trend, FY18-FY19





### Adjusted Net Income

\$ Millions

|                                                  | <u>Q418</u> | <u>FY18</u> | <u>Q319</u> | <u>Q419</u> | <u>FY19</u> |
|--------------------------------------------------|-------------|-------------|-------------|-------------|-------------|
| Net Income                                       | 459.7       | 1,532.9     | 500.2       | 518.7       | 1,809.4     |
| Net Inc Attributable to NCI                      | (6.8)       | (35.1)      | (12.2)      | (15.5)      | (49.4)      |
| Income From Disc Ops                             | -           | (42.2)      | -           | -           | -           |
| Change in inventory valuation method             | (17.5)      | (17.5)      | -           | -           | -           |
| Facility closure                                 | -           | -           | -           | -           | 22.1        |
| Cost reduction actions                           | -           | -           | 18.8        | -           | 18.8        |
| Gain on exchange of equity affiliate investments | -           | -           | (29.1)      | -           | (29.1)      |
| Pension settlement loss                          | 33.2        | 33.2        | -           | -           | 3.8         |
| Tax reform repatriation                          | 24.1        | 477.1       | 3.2         | -           | (12.4)      |
| Tax reform adjustment related to deemed          |             |             |             |             |             |
| foreign dividends                                | (56.2)      | (56.2)      | -           | -           | 56.2        |
| Tax reform rate change and other                 | 2.2         | (211.8)     | -           | -           | -           |
| Tax restructuring                                | 3.1         | (35.7)      |             |             |             |
| Adjusted Net Income                              | 441.8       | 1,644.7     | 480.9       | 503.2       | 1,819.4     |



# Adjusted EPS - Constant Currency Basis Moving forward

|                                                           | Twelve Months | Ended 30 Sep | otember |
|-----------------------------------------------------------|---------------|--------------|---------|
| 2019 vs. 2018                                             | 2019          | 2018         | Change  |
| GAAP Diluted EPS                                          | 7.94          | 6.59         | 20%     |
| Facility closure                                          | 0.10          | -            |         |
| Cost reduction actions                                    | 0.08          | -            |         |
| Gain on exchange of equity affiliate investments          | (0.13)        | -            |         |
| Pension settlement loss                                   | 0.02          | 0.15         |         |
| Tax reform repatriation                                   | (0.06)        | 2.16         |         |
| Tax reform adjustment related to deemed foreign dividends | 0.26          | (0.25)       |         |
| Change in inventory valuation method                      | -             | (0.08)       |         |
| Tax reform rate change and other                          | -             | (0.96)       |         |
| Tax restructuring                                         | -             | (0.16)       |         |
| Adjusted Diluted EPS                                      | 8.21          | 7.45         | 10%     |
| Currency adjustment                                       |               | (0.20)       |         |
| Adjusted Diluted EPS - Constant Currency Basis            | 8.21          | 7.25         | 13%     |



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# Cash Flow and Capital Deployment

| (\$ millions, except for share and per share data)<br>Cash Provided by Operating Activities | <u>FY19</u><br><b>2,969.9</b> | <u>FY18</u><br>2,547.2 |
|---------------------------------------------------------------------------------------------|-------------------------------|------------------------|
| Working capital changes increase / (decrease)                                               |                               |                        |
| Trade Receivables                                                                           | 69.0                          | 42.8                   |
| Inventories                                                                                 | 3.0                           | 64.2                   |
| Other receivables                                                                           | (79.8)                        | (128.3)                |
| Payables and accrued liabilities                                                            | 41.8                          | 277.7                  |
| Other working capital                                                                       | (8.7)                         | 9.0                    |
| Undistributed earnings of unconsolidated affiliates                                         | 75.8                          | 59.8                   |
| Share-based compensation                                                                    | (41.2)                        | (38.8)                 |
| Noncurrent capital lease receivables                                                        | (94.6)                        | (97.4)                 |
| Maintenance CapEx <sup>1</sup>                                                              | (414.0)                       | (421.0)                |
| Other Items, net <sup>2</sup>                                                               | <u>143.8</u>                  | <u>(66.2)</u>          |
| Distributable cash flow                                                                     | 2,665.0                       | 2,249.0                |
| Dividends                                                                                   | <u>(994.0)</u>                | <u>(897.8)</u>         |
| Investable cash flow                                                                        | 1,671.0                       | 1,351.2                |
| Shares - diluted                                                                            | 221.6                         | 220.8                  |
| Distributable cash flow per share                                                           | \$12.03                       | \$10.19                |
| (\$ millions)                                                                               |                               |                        |
| CapEx Reconciliation                                                                        | <u>FY19</u>                   | <u>FY18</u>            |
| Additions to plant and equipment                                                            | 1,989.7                       | 1,568.4                |
| Acquisitions, less cash acquired                                                            | 123.2                         | 345.4                  |
| Investments in and advances to unconsolidated affiliates                                    | <u>15.7</u>                   | <u>0.0</u>             |
| Capital Expenditures <sup>3</sup>                                                           | 2,128.6                       | 1,913.8                |
| Less: Maintenance CapEx <sup>1</sup>                                                        | <u>(414.0)</u>                | <u>(421.0)</u>         |
| Growth CapEx <sup>4</sup>                                                                   | 1,714.6                       | 1,492.8                |

<sup>1</sup>Maintenance CapEx is the component of "additions to plant and equipment" in the cash flow statement which represents capital spending to maintain or replace existing capacity or assets to maintain existing profitability.

<sup>2</sup>"Other items, net" includes items such as pension contributions and expense, deferred tax expense and other changes to noncurrent assets and liabilities.

<sup>3</sup>Capital Expenditures is the total of "additions to plant and equipment," "acquisitions less cash acquired" and "investments in and advances to unconsolidated affiliates." See page 17 for additional reconciliation information.

<sup>4</sup>Growth CapEx includes a component of "additions to plant and equipment" plus "acquisitions, less cash acquired" plus "investment in and advances to the unconsolidated affiliates."



Moving forward



### Net Debt

\$ Millions

|                                   | <u>Sep 30, 2019</u> |
|-----------------------------------|---------------------|
| Short-term borrowings             | 58.2                |
| Current portion of long-term debt | 40.4                |
| Long-term debt                    | 2,907.3             |
| Long-term debt - related party    | <u>320.1</u>        |
| Total Debt                        | 3,326.0             |
| Less: Cash and cash items         | 2,248.7             |
| Less: Short-term investments      | <u>166.0</u>        |
| Net Debt                          | <u>911.3</u>        |



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### Adjusted EBITDA by Segment



|                                    |             |             |             |             |             |             |             |             |             |             | Q419      | vs PY    | Q419      | vs PQ    | FY19 \    | /s FY18 |
|------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-----------|----------|-----------|----------|-----------|---------|
| \$ Millions                        | <u>Q118</u> | Q218        | Q318        | <u>Q418</u> | <u>FY18</u> | <u>Q119</u> | Q219        | Q319        | <u>Q419</u> | <u>FY19</u> | <u>\$</u> | <u>%</u> | <u>\$</u> | <u>%</u> | <u>\$</u> | %       |
| Gases - Americas                   |             |             |             |             |             |             |             |             |             |             |           |          |           |          |           |         |
| Operating Income                   | 217.2       | 222.3       | 237.1       | 251.3       | 927.9       | 219.2       | 255.6       | 262.2       | 260.7       | 997.7       |           |          |           |          |           |         |
| Add: Depreciation and amortization | 117.8       | 122.3       | 120.5       | 124.7       | 485.3       | 125.6       | 124.9       | 126.3       | 128.4       | 505.2       |           |          |           |          |           |         |
| Add: Equity affiliates' income     | <u>18.6</u> | <u>16.9</u> | <u>24.1</u> | 22.4        | <u>82.0</u> | 22.6        | <u>17.8</u> | <u>21.7</u> | <u>22.7</u> | <u>84.8</u> |           |          |           |          |           |         |
| Adjusted EBITDA                    | 353.6       | 361.5       | 381.7       | 398.4       | 1,495.2     | 367.4       | 398.3       | 410.2       | 411.8       | 1,587.7     | 13.4      | 3%       | 1.6       | 0%       | 92.5      | 6%      |
| Adjusted EBITDA Margin             | 38.9%       | 39.6%       | 40.2%       | 40.4%       | 39.8%       | 37.1%       | 40.2%       | 42.9%       | 43.9%       | 41.0%       |           | 350bp    |           | 100bp    |           | 120bp   |
| Gases - EMEA                       |             |             |             |             |             |             |             |             |             |             |           |          |           |          |           |         |
| Operating Income                   | 104.5       | 116.7       | 118.8       | 105.8       | 445.8       | 105.6       | 122.5       | 123.4       | 120.9       | 472.4       |           |          |           |          |           |         |
| Add: Depreciation and amortization | 49.1        | 50.7        | 49.8        | 49.0        | 198.6       | 46.3        | 46.3        | 47.8        | 49.1        | 189.5       |           |          |           |          |           |         |
| Add: Equity affiliates' income     | <u>13.1</u> | <u>11.1</u> | <u>17.5</u> | <u>19.4</u> | <u>61.1</u> | <u>13.7</u> | <u>13.3</u> | <u>18.8</u> | <u>23.2</u> | <u>69.0</u> |           |          |           |          |           |         |
| Adjusted EBITDA                    | 166.7       | 178.5       | 186.1       | 174.2       | 705.5       | 165.6       | 182.1       | 190.0       | 193.2       | 730.9       | 19.0      | 11%      | 3.2       | 2%       | 25.4      | 4%      |
| Adjusted EBITDA Margin             | 32.3%       | 31.8%       | 33.2%       | 31.4%       | 32.2%       | 31.6%       | 36.8%       | 38.4%       | 39.5%       | 36.5%       |           | 810bp    |           | 110bp    |           | 430bp   |
| Gases - Asia                       |             |             |             |             |             |             |             |             |             |             |           |          |           |          |           |         |
| Operating Income                   | 175.5       | 148.7       | 185.5       | 180.2       | 689.9       | 201.8       | 199.7       | 231.4       | 231.3       | 864.2       |           |          |           |          |           |         |
| Add: Depreciation and amortization | 56.8        | 62.6        | 69.5        | 76.9        | 265.8       | 79.9        | 84.9        | 87.9        | 108.8       | 361.5       |           |          |           |          |           |         |
| Add: Equity affiliates' income     | 14.2        | 15.4        | <u>15.1</u> | <u>13.6</u> | 58.3        | 16.2        | 13.8        | 14.9        | 13.5        | 58.4        |           |          |           |          |           |         |
| Adjusted EBITDA                    | 246.5       | 226.7       | 270.1       | 270.7       | 1,014.0     | 297.9       | 298.4       | 334.2       | 353.6       | 1,284.1     | 82.9      | 31%      | 19.4      | 6%       | 270.1     | 27%     |
| Adjusted EBITDA Margin             | 38.3%       | 40.7%       | 43.3%       | 42.8%       | 41.3%       | 47.5%       | 47.7%       | 49.2%       | 48.3%       | 48.2%       |           | 550bp    |           | (90)bp   |           | 690bp   |
| Gases - Global                     |             |             |             |             |             |             |             |             |             |             |           |          |           |          |           |         |
| Operating Income                   | 9.5         | 12.1        | 19.8        | 12.5        | 53.9        | 3.9         | (12.2)      | (9.6)       | 6.2         | (11.7)      |           |          |           |          |           |         |
| Add: Depreciation and amortization | 1.6         | 1.9         | 2.3         | 2.3         | 8.1         | 2.1         | 2.0         | 2.2         | 2.3         | 8.6         |           |          |           |          |           |         |
| Add: Equity affiliates' income     | 0.4         | 0.3         | <u>1.4</u>  | (0.2)       | 1.9         | <u>0.4</u>  | 1.3         | <u>1.0</u>  | 0.5         | 3.2         |           |          |           |          |           |         |
| Adjusted EBITDA                    | 11.5        | 14.3        | 23.5        | 14.6        | 63.9        | 6.4         | (8.9)       | (6.4)       | 9.0         | 0.1         | (5.6)     |          | 15.4      |          | (63.8)    |         |
| Corporate/Other                    |             |             |             |             |             |             | . ,         | . ,         |             |             | . ,       |          |           |          | . ,       |         |
| Operating Income                   | (46.0)      | (44.4)      | (45.4)      | (40.2)      | (176.0)     | (46.5)      | (49.1)      | (41.3)      | (15.9)      | (152.8)     |           |          |           |          |           |         |
| Add: Depreciation and amortization | 2.6         | 2.5         | 3.5         | 4.3         | 12.9        | 4.1         | 4.0         | 4.9         | 5.0         | 18.0        |           |          |           |          |           |         |
| Add: Equity affiliates' income     | <u>0.0</u>  | <u>0.0</u>  | <u>0.0</u>  | <u>0.0</u>  | 0.0         | <u>0.0</u>  | <u>0.0</u>  | <u>0.0</u>  | <u>0.0</u>  | 0.0         |           |          |           |          |           |         |
| Adjusted EBITDA                    | (43.4)      | (41.9)      | (41.9)      | (35.9)      | (163.1)     | (42.4)      | (45.1)      | (36.4)      | (10.9)      | (134.8)     | 25.0      |          | 25.5      |          | 28.3      |         |
|                                    | (-3.4)      | (41.3)      | (+1.5)      | (00.9)      | (103.1)     | (42.4)      | (43.1)      | (00.4)      | (10.9)      | (134.0)     | 20.0      |          | 20.0      |          | 20.5      |         |





### EMEA – Adjusted EBITDA - Constant Currency Basis

|                                           | Three Months E | nded 30 Sept | ember  |
|-------------------------------------------|----------------|--------------|--------|
| Industrial Gases - EMEA                   | 2019           | 2018         | Change |
| Segment Operating Income                  | 120.9          | 105.8        | 14%    |
| Add: Depreciation and amortization        | 49.1           | 49.0         |        |
| Add: Equity affiliates' income            | 23.2           | 19.4         |        |
| Adjusted EBITDA                           | 193.2          | 174.2        | 11%    |
| Currency adjustment                       |                | (7.5)        |        |
| Adjusted EBITDA - Constant Currency Basis | 193.2          | 166.7        | 16%    |



### FY20 Adjusted EPS Outlook



#### **EPS Outlook**

|                                                           | Diluted              |
|-----------------------------------------------------------|----------------------|
|                                                           | <u>EPS (2)</u>       |
| Q119 GAAP                                                 | \$1.57               |
| Facility closure                                          | \$0.10               |
| Tax reform repatriation                                   | (\$0.07)             |
| Tax reform adjustment related to deemed foreign dividends | \$0.26               |
| Q119 Non GAAP                                             | <u>\$1.86</u>        |
| Q120 Guidance (1)                                         | \$2.05-\$2.10        |
| % Change FY20 guidance vs FY19 Non-GAAP                   | 10%-13%              |
| FY20 Guidance vs Prior Year                               |                      |
| FY19 GAAP                                                 | \$7.94               |
| Facility closure                                          | \$0.10               |
| Cost reduction actions                                    | \$0.08               |
| Gain on exchange of equity affiliate investments          | (\$0.13)             |
| Pension settlement loss                                   | \$0.02               |
| Tax reform repatriation                                   | (\$0.06)             |
| Tax reform adjustment related to deemed foreign dividends | <u>\$0.26</u>        |
| FY19 Non GAAP                                             | <u>\$8.21</u>        |
| FY20 Guidance (1)                                         | <u>\$9.35-\$9.60</u> |
| % Change                                                  | 14%-17%              |

(1) Guidance is provided on an adjusted continuing operations basis and is compared to adjusted historical diluted EPS, which excludes the impact of certain items that we believe are not representative of our underlying business performance, such as the incurrence of additional costs for cost reduction actions and impairment charges or the recognition of gains on disclosed items. It is not possible, without unreasonable efforts, to identify the timing or occurrence of these events or the potential for other transactions that may impact future GAAP EPS. Furthermore, it is not possible to identify the potential significance of these events in advance, but any of these events, if they were to occur, could have a significant effect on our future GAAP EPS. Accordingly, management is unable to reconcile, without unreasonable effort, the Company's forecasted range of adjusted EPS on a continuing operations basis to a comparable GAAP range.

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(2) Continuing operations, attributable to Air Products





# Adjusted EPS

and a second second

EPS, \$/Share

|                                                                                                                         |        |             |             |             | FY18   |        |      |        |             | FY19     |      |        |      |             |
|-------------------------------------------------------------------------------------------------------------------------|--------|-------------|-------------|-------------|--------|--------|------|--------|-------------|----------|------|--------|------|-------------|
|                                                                                                                         | FY14   | FY15        | FY16        | FY17        | Q1     | Q2     | Q3   | Q4     | FY18        | Q1       | Q2   | Q3     | Q4   | FY19        |
| GAAP Diluted EPS - Cont. Ops. Attributable to Air Products<br>GAAP % change vs. prior year                              | 3.24   | 4.29<br>32% | 5.04<br>17% | 5.16<br>2%  | 0.70   | 1.89   | 1.95 | 2.05   | 6.59<br>28% | 1.57     | 1.90 | 2.20   | 2.27 | 7.94<br>20% |
| Pension settlement loss                                                                                                 | 0.02   | 0.06        | 0.02        | 0.03        | -      | -      | -    | 0.15   | 0.15        | -        | 0.02 | -      | -    | 0.02        |
| Business restructuring, cost reduction and asset actions                                                                | 0.03   | 0.61        | 0.11        | 0.49        | -      | -      | -    | -      | -           | -        | -    | 0.08   | -    | 0.08        |
| Goodwill and intangible asset impairment charge                                                                         | 1.27   | -           | -           | 0.70        | -      | -      | -    | -      | -           | -        | -    | -      | -    | -           |
| Tax election benefit                                                                                                    | (0.14) | -           | -           | (0.50)      | -      | -      | -    | -      | -           | -        | -    | -      | -    | -           |
| Gain on previously held equity interest                                                                                 | -      | (0.05)      | -           | -           | -      | -      | -    | -      | -           | -        | -    | -      | -    | -           |
| Business separation costs                                                                                               | -      | 0.03        | 0.21        | 0.12        | -      | -      | -    | -      | -           | -        | -    | -      | -    | -           |
| Gain on land sales                                                                                                      | -      | (0.13)      | -           | (0.03)      | -      | -      | -    | -      | -           | -        | -    | -      | -    | -           |
| Loss on extinguishment of debt                                                                                          | -      | 0.07        | 0.02        | -           | -      | -      | -    | -      | -           | -        | -    | -      | -    | -           |
| Tax (benefit) costs associated with business separation                                                                 | -      | -           | 0.24        | (0.02)      | -      | -      | -    | -      | -           | -        | -    | -      | -    | -           |
| Equity method investment impairment charge                                                                              | -      | -           | -           | 0.36        | -      | -      | -    | -      | -           | -        | -    | -      | -    | -           |
| Facility closure                                                                                                        | -      | -           | -           | -           | -      | -      | -    | -      | -           | 0.10     | -    | -      | -    | 0.10        |
| Tax reform repatriation                                                                                                 | -      | -           | -           | -           | 2.06   | -      | -    | 0.11   | 2.16        | (0.07)   | -    | 0.02   | -    | (0.06)      |
| Tax reform adjustment related to deemed foreign dividends                                                               | -      | -           | -           | -           | -      | -      | -    | (0.25) | (0.25)      | 0.26     | -    | -      | -    | 0.26        |
| Tax reform rate change and other                                                                                        | -      | -           | -           | -           | (0.97) | -      | -    | 0.01   | (0.96)      | -        | -    | -      | -    | -           |
| Tax restructuring                                                                                                       | -      | -           | -           | -           | -      | (0.18) | -    | 0.01   | (0.16)      | -        | -    | -      | -    | -           |
| Gain on exchange of equity affiliate investments                                                                        | -      | -           | -           | -           | -      | -      | -    | -      | -           | -        | -    | (0.13) | -    | (0.13)      |
| Change in inventory valuation method                                                                                    |        |             |             |             | -      | -      | -    | (0.08) | (0.08)      | <u> </u> |      |        |      |             |
| Non-GAAP (Adjusted) Diluted EPS - Cont. Ops. Attributable to Air Products<br>NonGAAP (Adjusted) % change vs. prior year | 4.42   | 4.88<br>10% | 5.64<br>16% | 6.31<br>12% | 1.79   | 1.71   | 1.95 | 2.00   | 7.45<br>18% | 1.86     | 1.92 | 2.17   | 2.27 | 8.21<br>10% |



### Capital Expenditure

\$ Millions

|                                              | FY15    | FY16  | FY17      | FY18    | Q1    | Q2    | Q3    | Q4      | FY19    |
|----------------------------------------------|---------|-------|-----------|---------|-------|-------|-------|---------|---------|
| Cash Used for Investing Activities           | 1,146.0 | 858.7 | 1,412.0   | 1,641.6 | 226.5 | 655.6 | 553.4 | 677.9   | 2,113.4 |
| Proceeds from sale of assets and investments | 55.3    | 44.6  | 42.5      | 48.8    | 1.1   | 2.7   | 5.0   | 2.3     | 11.1    |
| Purchases of investments                     | -       | -     | (2,692.6) | (530.3) | (5.3) | -     | -     | (166.8) | (172.1) |
| Proceeds from investments                    | -       | -     | 2,290.7   | 748.2   | 178.0 | 9.9   | 2.6   | -       | 190.5   |
| Other investing activities                   | (0.1)   | 4.4   | 3.4       | 5.5     | 3.1   | (0.4) | (1.9) | (15.1)  | (14.3)  |
| Capital Expenditures (1)                     | 1,201.2 | 907.7 | 1,056.0   | 1,913.8 | 403.4 | 667.8 | 559.1 | 498.3   | 2,128.6 |

(1) Capital Expenditures is the total of "additions to plant and equipment," "acquisitions less cash acquired" and "investments in and advances to unconsolidated affiliates."

We provide a Capital Expenditure forecast in our Earning Release slides. It is not possible, without unreasonable efforts, to reconcile our forecasted capital expenditures to future cash used for investing activities because we are unable to identify the timing or occurrence of our future investment activity, which is driven by our assessment of competing opportunities at the time we enter into transactions. These decisions, either individually or in the aggregate, could have a significant effect on our cash used for investing activities.

